Topic:LeadershipCourse:ADVANCED STAKEHOLDER MANAGEMENT

General information

Aim of the course

To be able to target specific stakeholders to be approached, to engage with them, and to influence their thinking.

Learning goals

- Detect and prioritise strategic stakeholders
- · Identify the right moment to influence stakeholders
- Understand their way of thinking to influence them more
- Become able to change their way of thinking.

Audience

Category managers, strategic buyers, senior buyers, key supplier managers, procurement directors.

Prerequisites

- A good command of English or French
- Have the necessary <u>technical equipment</u> to follow online courses.

Learning mode & pedagogy

- Theoretical e-learning through individual selfpaced sessions. This first step has to be considered as the essential pre-work for:
- 2) Learning application in online group classes. Participants use actively their knowledge and put it into practice in workshops, role-plays, case studies, presentations and debates.

Theoretical learning content - Estim. duration: 2 hrs*

3 mandatory e-modules (*1h)

- Emotional Intelligence, the emotional need it responds to:
 - 1. The affiliative style
 - 2. The democratic style
 - 3. The coaching style

3 Optional e-modules (*1h)

Emotional Intelligence, the emotional need it responds to:

- 1. The authoritative style
- 2. The pacesetting style
- 3. The coercive style²



Dates of first & last classes / 2 sessions per language: In **English**: from 03 to 10 June 2025 from 16 to 23 September 2025

In French: from 02 to 10 June 2025 from 15 to 22 September 2025

Programme of the trainer-led classes | 3,5 hrs x 2

I. Managing Stakeholders within the Organisation

- Class discussion & workshop on the enlargement of the buying center
- Workshop on the constant surveying of stakeholders' feedback and perceptions
- Class discussion on models of involvement
- Workshop on the detection and correction of failed involvement.

II. Understanding the breadth and depth of people's needs

- Class discussion and workshop on the elicitation of stakeholders' followership
- Class discussion and exercise on a business case, using the E.I. techniques to elicit stakeholder followership
- Discussion and brainstorming on the processes of stakeholder conversion.

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